EXHIBIT F

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Commonwealth of Pennsylvania Department of State Bureau of Professional and Occupational Affairs Graduate Osteopathic Trainee

License Number OT018202

Registration Code 19320244

DANIEL ALVAREZ SALVADERRA MILLCREEK COMMUNITY HOSPITAL ATTN: MARILYN TRACEY

DEPT OF MED EDUCATION 5515 PEACH STREET

% ERIE PA: 16509

Expiration Date **OFFICIAL** 01/07/2019 Training Level Level 1 DOCUMENT

READ THE FOLLOWING INFORMATION CAREFULLY CONCERNING YOUR LICENSE:

- SIGN THE WALLET CARD AND CERTIFICATE WHERE INDICATED.
 DETACH THE WALLET CARD AND CERTIFICATE AT PERFORATION.

DANIEL ALVAREZ SALVATIERRA MILLCREEK COMMUNITY HOSPITAL

ATTN: MARILYN TRACEY DEPT OF MED EDUCATION 5515 PEACH STREET **ERIE PA 16509**

Registration Code

Your registration code is found on the attached wallet card.

Use this registration code online to change your personal address or order a duplicate license.

Visit our website at: www.mylicense.pa.gov

First time users will be required to use this registration code to create a user ID and password.

YOU MUST NOTIFY THE LICENSING BOARD WITHIN 10 DAYS OF A NAME. ADDRESS, OR ANY OTHER CHANGE BY WRITING TO THE ADDRESS ON YOUR CERTIFICATE.

INCLUDE YOUR CERTIFICATE NUMBER ON ALL CORRESPONDENCE. TELEPHONE INQUIRIES CAN BE MADE TO (7.17) 787-8503.

SIGNATURE

EXHIBIT G

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LECOM HEALTH

5515 PEACH STREET • ERIE, PENNSYLVANIA 16509 (814) 864-4031

March 6, 2020

Victoria Rodia
U.S. Equal Employment Opportunity Commission
Pittsburgh Area Office
100 Liberty Avenue
Room 1112
Pittsburgh, PA 15222

RE:

Daniel Salvatierra, DO

Charge Number:

533-2020-00178

Employer:

Millcreek Community Hospital

Dear Ms. Rodia:

This letter, together with attached exhibits and affidavits, will serve as the position statement of the employer, Millcreek Community Hospital, in the above reference matter.

Summary of Employer's Position:

It is our position that Dr. Salvatierra (hereinafter Claimant) who was accepted into our three year internal medicine program, was not offered a contract beyond his first year, because he failed to meet the minimum program standards to the advance within the program.

The record proves Claimant was judged on his performance. The charge that he was discriminated by Employer because of his race, national origin or age is false.

The sole reason the Claimant did not progress in the Residency program was because, although afforded many opportunities, he did not meet or exceed the standards of the program. To allow him to continue would have been a serious breach of the program's standards and would have endangered patient care.

It is also false that Conner Grant, a Caucasian first Resident in his twenties did have disciplinary problems, but they were not associated with a lack of medical knowledge. His issues were with his maturity. Corrective measures proved successful for him, whereas despite the employer's best efforts, attempts to remediate the Claimant were not successful.

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In the end, the program could not advance the Claimant without abrogating it's standards while putting patient safety at risk.

Evidence

- Affidavit of Dr. Eric Milie: (Exhibit 1) this compressive affidavit outlines is from the program director of the Claimant and Dr. Grant.
- PGY-1 Contract: Exhibit 2 is the PGY-1 contract signed by the Claimant. You will note that on page 4 of the contract it is clear the Claimant must meet the performance standards of his program director, who in this instance is Dr. Eric Milie. It holds that there is no automatic promotion from one year in the program to the next.
- House Staff Employee Manual: (Exhibit 3) this states on pages 5 and 6 the core competencies
 of our residency programs. It also outlines the due process rights when an adverse decision has
 been made against a Resident. AT NO TIME DID THE CLAIMANT seek to exercise his due process
 rights contained in this manual regarding the decision not to renew his contract. His failure to
 exhaust his administrative rights should be noted.
- Power point presentation called "Patient Named Alice" (Exhibit 4) this is the power point presentation referenced by Dr. Milie in paragraph 8 of his affidavit.
- Resident Milestone Summary and Resident Milestone Evaluation (Exhibits 5 and 6) these are the documents referenced in Dr. Mille's affidavit at paragraphs 9 to 11.
- Quarterly Resident Performance Summary (Exhibit 7) this is the document referenced in Dr.
 Milie's affidavit at paragraph 12.
- Faculty Member Evaluation of Resident (Exhibit 8) this is the document referenced in Dr.
 Milie's affidavit at paragraph 13.
- Medical Education Resident Counseling Form (Exhibit 9) this document is referenced in Dr. Mille's affidavit at paragraph 14.
- Resident Performance Meeting Notes November 21, 2018 (Exhibit 10) this document summarizes the meeting that took place on November 19, and is referenced at paragraphs 15 and 16 of Dr. Milie's affidavit.
- Report from Dr. Amy Farris (Exhibit 11) this document is referenced in Dr. Milie's affidavit at paragraph 18.
- Claimant's Self Evaluation (Exhibit 11A) reference to this is found at paragraph 17 of Dr. Milie's affidavit.
- Performance follow up meeting 1 (Exhibit 12) this document attest to the matters presented
 in Doctor Milie's affidavit at paragraph 19.

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- Performance follow up meeting 2 (Exhibit 13) this document attest to the matters presented in Doctor Milie's affidavit at paragraph 20.
- Program from LECOM's Got Talent (Exhibit 14)
- Contract Addendums (Exhibit 15a) extending Claimant's PGY-1 contract from January 2019 to March 2019, and then the second addendum, (Exhibit 15b) extending Claimant's contract to June 30, 2019.
- Dr. Edward's Affidavit (Exhibit 16), the facts of which are summarized in Dr. Milie's Affidavit at paragraph 23.
- Page 1 of a Report to the Pennsylvania Patient Safety Administration -- The report of our patient safety officer of a type "D" event, which is among the most serious, the facts of which as set forth in Dr. Edwards Affidavit.

The above documentation, narrated by and through Dr. Mille's Affidavit illustrate a individuals who Doctor Mille classified as a "pleasant young man" (Exhibit 8) to whom many changes were given — it was suggested he see a professor/administrator at the Medical School, that he do additional readings, that he meet with his program director for individual opportunities to learn, that he reach out to his peers for support. The record shows that the Residency Director did his level best to see that this doctor had a fair shot at making it through PGY-1 to PGY-2. In the five years I have been our Human Resource officer, his is the only contract I can remember was given so many extensions.

How did Claimant respond to the offers? First as Dr. Milie notes in his Affidavit and as the Claimant's Self Evaluation reflects – he was in denial. Second, he did not fully take advantage of the remediation efforts offered to him – he did not take advantage of Dr. Milie's opportunity for individual instruction and training. Finally rather than work harder, he elected to participate in outside and non-essential activities such as the talent show.

In the end he was not permitted to advance because he failed to master for his level the core competency of Medical Knowledge needed to progress.

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Finally, any comparison between the Claimant and Dr. Grant falls to show discrimination because Dr. Grant's issues were not based on a lack of medical knowledge. Rather immaturity. Also I can attest that efforts to correct Dr. Grant succeeded and he remains on track to complete his program on time.

I hope this answers any questions you may have and ends this inquiry.

Should you need any additional information, please contact me.

Sincerely,

long A. Onorato, Ésq. MBA

Human Resource and Risk Officer

EXHIBIT H

EEOC Form 161 (11/2020)

U.S. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION

DISMISSAL AND NOTICE OF RIGHTS					
4019	el A. Salvatierra Rilling Ave. PA 16509		From:	Pittsburgh Area Off 1000 Liberty Avenue Room 1112 Pittsburgh, PA 1522	Ð
	•	erson(s) aggrieved whose identity is AL (29 CFR §1601.7(a))			
EEOC Charge No.		EEOC Representative		·	Telephone No.
		Philadelphia Legal Unit,			
533-2020-00178		Legal Technician			(267) 589-9700
THE EEOC IS CLOSING ITS FILE ON THIS CHARGE FOR THE FOLLOWING REASON:					
The facts alleged in the charge fail to state a claim under any of the statutes enforced by the EEOC.					
	Your allegations did not involve a disability as defined by the Americans With Disabilities Act.				
	The Respondent employs less than the required number of employees or is not otherwise covered by the statutes.				
	Your charge was not timely filed with EEOC; in other words, you waited too long after the date(s) of the alleged discrimination to file your charge				
X	The EEOC issues the following determination: The EEOC will not proceed further with its investigation, and makes no determination about whether further investigation would establish violations of the statute. This does not mean the claims have no merit. This determination does not certify that the respondent is in compliance with the statutes. The EEOC makes no finding as to the merits of any other issues that might be construed as having been raised by this charge.				
	The EEOC has adopted the findings of the state or local fair employment practices agency that investigated this charge.				
	Other (briefly state)				
- NOTICE OF SUIT RIGHTS - (See the additional information attached to this form.)					
Title VII, the Americans with Disabilities Act, the Genetic Information Nondiscrimination Act, or the Age Discrimination in Employment Act: This will be the only notice of dismissal and of your right to sue that we will send you. You may file a lawsuit against the respondent(s) under federal law based on this charge in federal or state court. Your lawsuit must be filed WITHIN 90 DAYS of your receipt of this notice; or your right to sue based on this charge will be lost. (The time limit for filing suit based on a claim under state law may be different.)					
alleged EPA		must be filed in federal or state co means that backpay due for any ollectible.			
On behalf of the Commission					
	_	Labrah Other			October 6, 2021
Enclosures(s)	•	Deborah A. K Director			(Date Issued)
cc: Sh	ane Thompson				

Shane Thompson HR Representative MILLCREEK COMMUNITY HOSPITAL 5515 Peach St Erie, PA 16509